

## HAPS and IHSP-2 Value and Affordability Task Forces

### **Clinical Efficiency and Utilization Task Force** **Terms of Reference - DRAFT**

#### **PURPOSE**

The Clinical Efficiency and Utilization Task Force is one of several initiatives being undertaken as part of the Value and Affordability priority of the Toronto Central LHIN. This Task Force will contribute directly to shaping decisions for the 2010/12 Hospital Accountability Planning Submissions (HAPS) which all TC LHIN hospitals are required to submit by November 30<sup>th</sup>, 2009. Task Force recommendations will also contribute to longer term planning for collaborative changes that can be undertaken to strengthen value, affordability, and sustainability of clinical programs within TC LHIN hospitals.

#### **SCOPE OF WORK**

The Task Force will focus on three particular deliverables:

1. Develop recommendations for changes and initiatives that can have a **meaningful economic impact in the next fiscal year**. These recommendations will arise through insights from initiatives already underway in TC LHIN hospitals and insights that can be drawn from existing benchmarking and other efficiency analyses. The goal of these recommendations will be to create a "**checklist**" that can be used as a reference point for hospitals in avoiding / minimizing impacts to clinical programs when developing plans to balance budgets.
2. Recommend a process and timelines through which to pursue system-wide clinical efficiencies and utilization improvements among TC LHIN hospitals over the **long-term**.
3. Make recommendations on how efficiency data should be used to inform future funding allocation decisions.

The Task Force will identify specific questions / issues that should be explored with health care consumers. The TC LHIN will then conduct a process to solicit consumer inputs to further inform task force conclusions.

#### **TERM**

The Task Force will begin deliberations in summer 2009 and will submit an initial report to the Toronto Central LHIN by **Friday, September 23, 2009**. This report will be circulated to all TC LHIN hospital CEOs and discussed as part of a CEO Forum being scheduled for early September.

#### **MEMBERSHIP**

The Task Force Chair will be Co-Chaired by Drs. Bob Howard and Barry McLellan. The Task Force members will be vice president and senior directors from a cross-section of TC LHIN hospitals as well as a representative from the TC LHIN. The Task Force has the option of creating sub-groups and/or inviting additional participants to meetings based on the subject matter to be discussed.

### ***Clinical Efficiency and Utilization Task Force Membership***

<b>Howard, Bob (Co-Chair)</b>	St. Michael's Hospital
<b>McLellan, Barry (Co-Chair)</b>	Sunnybrook Health Sciences Centre
<b>Manson, Bill (Project Lead)</b>	Toronto Central LHIN
<b>Lee, Gary (Project Support)</b>	Toronto Central LHIN
Ferris, Ella	St. Michael's Hospital
Forbes, Robert	Providence Healthcare
Fryers, Marla	Toronto East General Hospital
Ganguli, Rohan	Centre for Addiction and Mental Health
Jackson, Justine	University Health Network
Macrae, Seonag	The Hospital for Sick Children
McColgan, Paula	Bridgepoint Health
McPherson, Heather	Women's College Hospital
Reichman, William E.	Baycrest
Renzetti, Donna	West Park Healthcare Centre
Rose, Keith	Sunnybrook Health Sciences Centre
Vimr, Mark A.	St. Joseph's Health Centre
Vincent, Leslie	Mount Sinai Hospital

#### **ACCOUNTABILITY**

The Task Force is jointly accountable to the Toronto Central LHIN and the collective CEOs of TC LHIN hospitals.

#### **CONFIDENTIALITY**

Task Force Members or Delegates will be required to sign a non-disclosure agreement with the TC LHIN. Members must agree to protect confidential information in accordance with the terms of the non-disclosure agreement.